

Great British Railways

Setting up the interim guiding mind

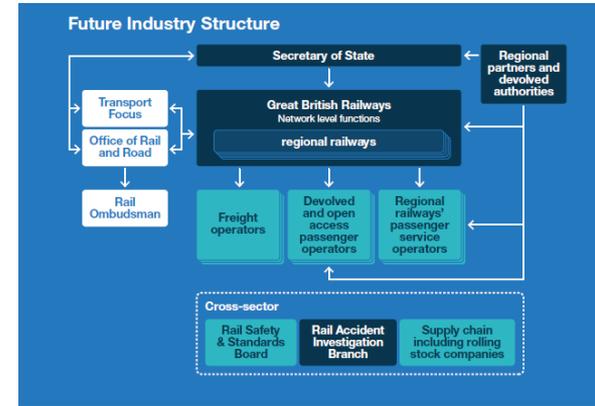
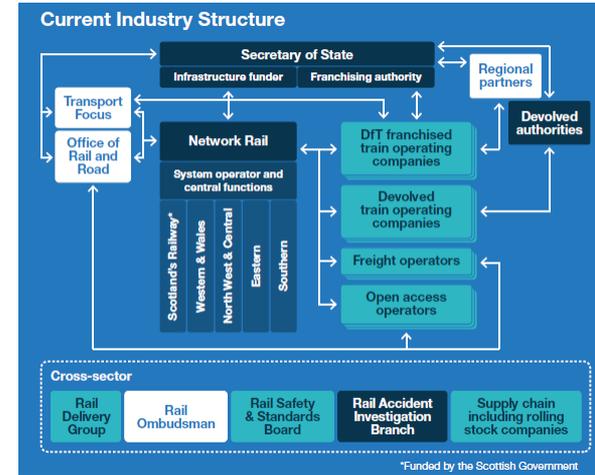
June 2021

Ed Wilson, Freight
Strategic Policy Unit, Network Rail

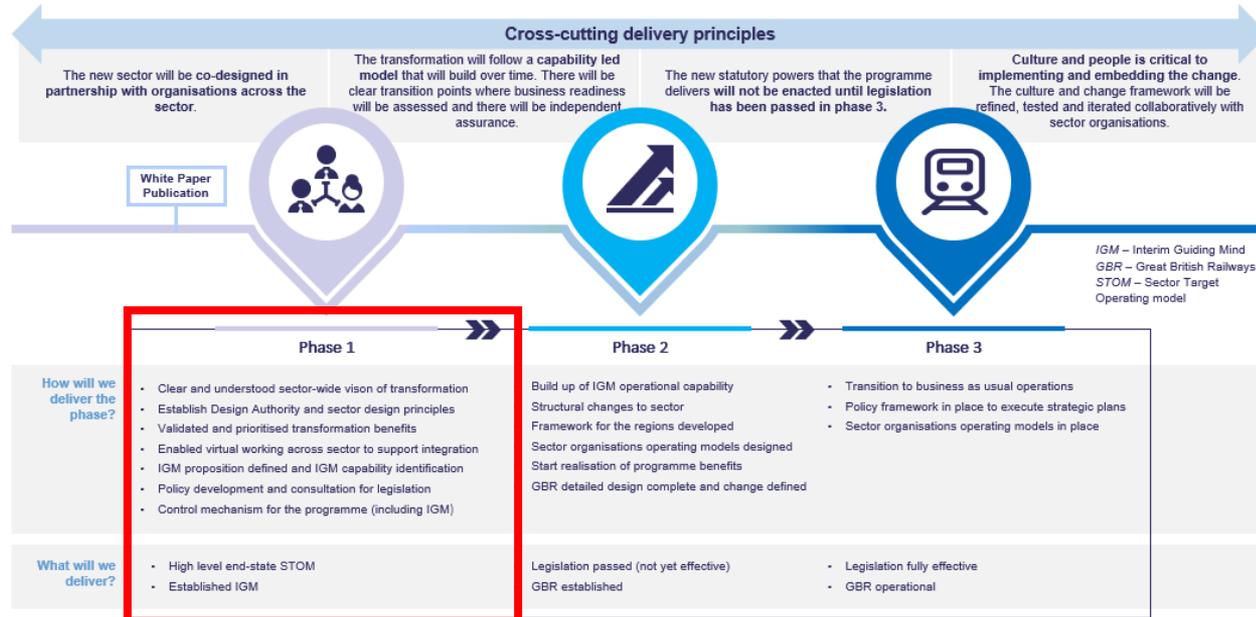


When will these changes be implemented?

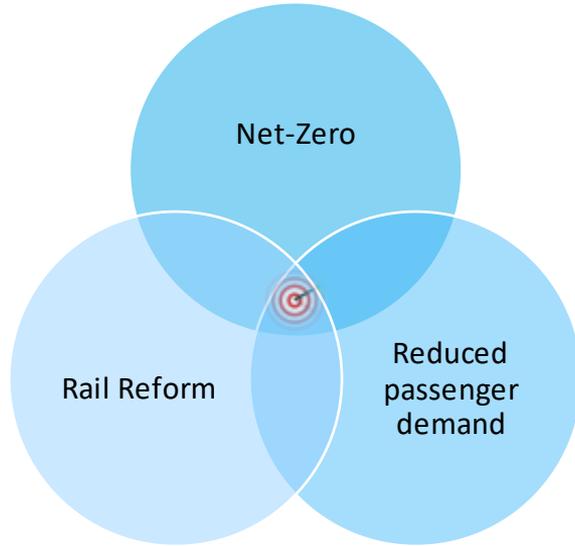
- There will be no sudden changes – these proposals require consultation and legislation which will take time and are not anticipated before 2023.
- Ahead of that Andrew Haines has been asked to lead the development of plans for what happens ahead of Great British Railways being created
- This will focus on (amongst other things) what freight benefits we can start to deliver as soon as possible and how we transform.
- Proposals will be presented to Secretary of State in late July/Early August with the 'Interim Guiding Mind' expected to go live in the Autumn [subject to agreement]



Where are we in the programme - current focus



Our opportunity



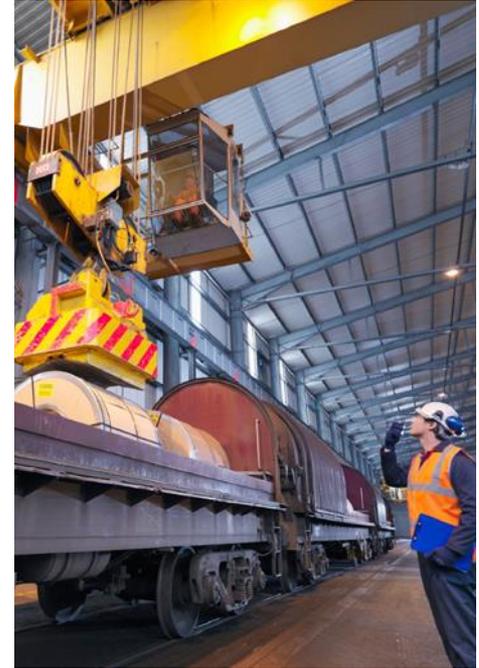
Our sector vision...

“to develop and deliver a rail freight offer that is consistently the economically and environmentally compelling mode of choice for its customers”.



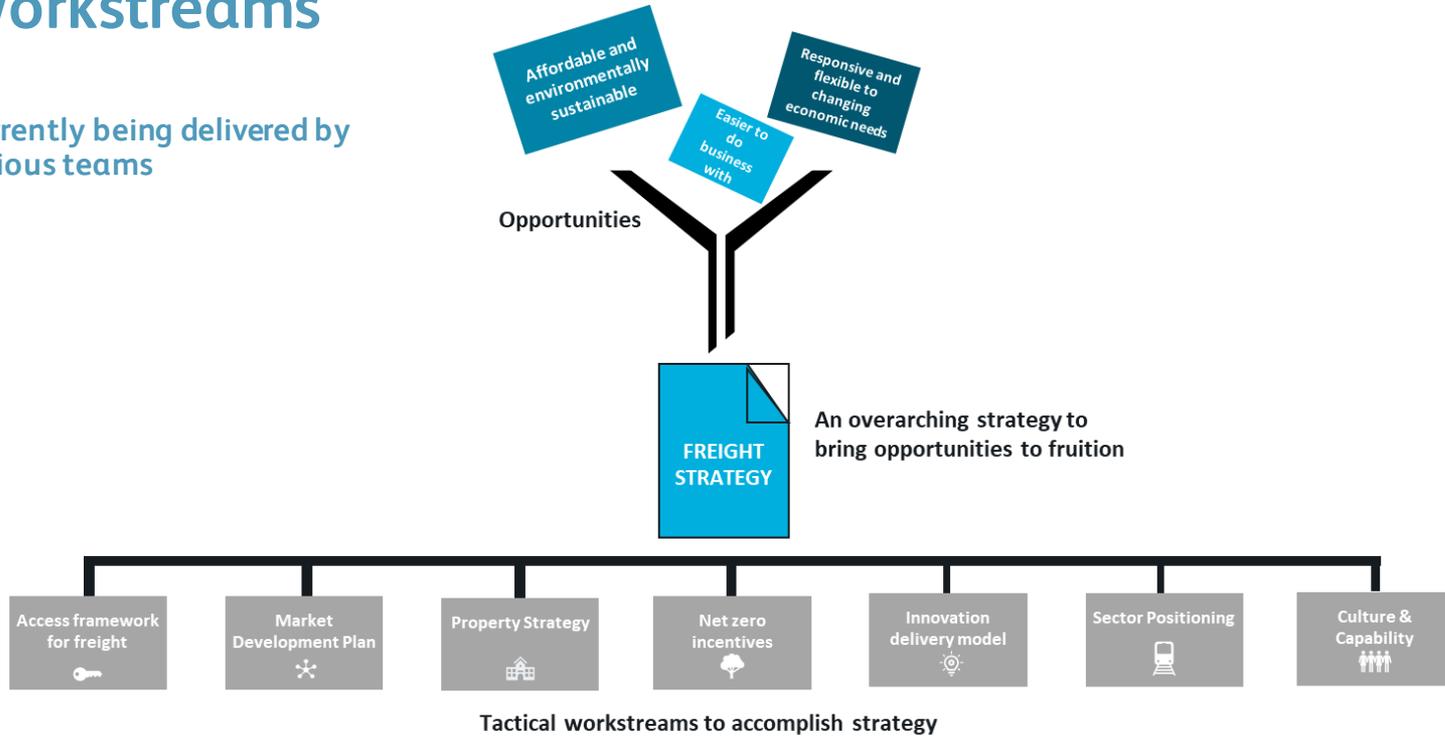
Freight in the IGM: current thinking

- Purpose - to provide leadership and set the strategic direction for rail freight in order to grow market share and meet industry commitments (e.g. net-zero by 2050)
- Immediate objectives - creation of freight directorate operating model in the IGM, creating a single point of accountability across the public institutions for developing rail freight, ultimately bringing together all the decision-making levers into a single place
- The freight directorate must have the **‘ethos of the logistician’** at its heart and work closely and in stronger partnership with the market to deliver growth



Transformation Workstreams

Currently being delivered by various teams



Current thinking on IGM outputs

Day 1 to 2023



Change Management...

Develop operating model design for freight in GBR

Support development of GBR Access & Charging Policy

Market Development Plan and centre for rail freight advice

New suite of incentives for rail freight including modal shift and decarbonization

Internal advocacy plan (IGM/NR)

External advocacy plan

New property and land use planning strategy

Rail Freight Innovation Strategy

New delivery model for innovation projects in rail freight, including commercial frameworks for innovation projects

Develop future commercial offer

